



2025 KBA Personnel Survey - Part 2

Salary Survey Worksheet Instructions:

On the following survey sheet, please list the average salary as of 12/31/24 by job position for all full-time employees. Brief job descriptions are provided in the Position Definition section in the attached PDF. As a reminder do not report employees more than once. If one person serves in more than one area of the institution, report them in the job that accounts for most of his or her time. If you should have any questions in filling out the survey, please call Selina Parrish at (502) 736-1282.

1. Pay for all jobs should be reported in ACTUAL ANNUAL dollars. It should be the employee's base pay before bonuses and commissions. If the incumbent employee is actually paid at an hourly rate, convert to annual by multiplying the hourly rate times 2080 hours (52 weeks times 40 hours) (regardless of the number of hours the employee actually works). If you have more than one employee in the same position, report the average compensation of those employees.
2. Report only employees you consider to be full-time. If your institution does not have a consistent definition of full-time, then include employees only if their regularly scheduled work week exceeds 32 hours.
3. For all full-time employees, please include average years of banking experience. For example, if you have 5 tellers and one has 5 years total experience, 2 have 2 years total experience, and 2 have 12 years total experience, the average would be 7 years $(5+2+2+12+12=33; 33/5 = 6.60)$.
4. Other compensation includes any direct cash payments made to the employee over the past twelve months including bonuses and commissions. Do not include payments made to deferred compensation plans, 401K, profit sharing or similar plans. Do not include Board fees. Do not include health insurance benefits.
5. Use the most specific, appropriate description available. For example, if a lending officer concentrates on commercial loans, report in that category rather than the more general lending category.



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Primary Compensation by Position

This section includes positions for Top Management, Finance & Accounting, Audit & Compliance, Bank Operations, Retail Banking, Lending, Trust/Investment/Private Banking, Marketing, Information Systems, Human Resources, and Office & Administrative Services.

Please refer to the Position Descriptions for additional information and enter information for the positions that apply to your institution.

Please provide average wage or salary per position. Commissions should be included. DO NOT include commas in your numbers.

*** 1. Please enter the assigned bank number issued by the KBA.**

Bank #

The total asset size should be entered as MILLIONS without commas or dollar sign. (ex. \$239,750,242 should be entered as 240 or \$4,321,987,654 should be entered as 4322)

*** 2. Total Assets as of December 31, 2024**

\$



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TOP MANAGEMENT (Section 3)

1. CEO/President - Independent

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

2. CEO/President - Independent (10% + shares)

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

3. CEO - Affiliate/Branch of MBHC

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

4. #2 Executive

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

5. Head of Operations

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Head of Lending

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Head of Commercial Lending

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Head of Consumer Lending

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

9. Head of Mortgage Lending

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. Head of Internal Audit

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

11. Head of Retail Banking

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

12. Head of Trust

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

13. Chief Financial Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

14. Market President

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation



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FINANCE & ACCOUNTING (Section 4)

1. Controller

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

2. Accounting Supervisor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

3. Staff Accountant

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

4. Accounting Clerk

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

5. Bookkeeping Supervisor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Bookkeeping Clerk

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Senior Clerk

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Clerk

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

9. Bookkeeper

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. Treasury Management Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

11. Payroll Administrator

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>



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AUDIT & COMPLIANCE (Section 5)

1. Staff Internal Auditor

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

2. Chief Compliance Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

3. Compliance Specialist

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

4. Bank Secrecy Act (BSA) Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

5. Assistant BSA Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Risk Management Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. CRA Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Fraud Officer/Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>



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BANK OPERATIONS (Section 6)

1. Data Processing Manager

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

2. Proof Operations Supervisor

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

3. Proof Operator

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

4. Data Entry Clerk

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

5. Small Unit Supervisor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Operations Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Proof/Item Processing Supervisor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Branch Operations Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

9. Document Imaging Supervisor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. Document Imaging Specialist

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

11. Bank-wide Project Manager and Liaison to Senior Management

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

12. ITM Specialist/Video Teller

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

13. Cash Management Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation



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RETAIL BANKING (Section 7)

1. Training Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

2. Internet/Electronic Banking Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

3. Internet/Electronic Banking Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

4. Branch Manager (little lending activity)

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

5. Branch Manager (lending activity)

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Regional Branch Coordinator

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Assistant Branch Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Head Teller

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

9. Teller (experienced)

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. Teller (mid-level)

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

11. Teller (entry level)

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

12. New Accounts Representative

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

13. Teller Operations Supervisor

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

14. Insurance Sales Officer/Manager

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

15. Insurance Sales Representative

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

16. Deposit Services Representative

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

17. Lead Deposit Services Representative

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

18. ACH Operator

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

19. Customer Service Representative (CSR)/Universal Banker

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

20. Call Center Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

21. Call Center Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

22. Business Banking Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>



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LENDING (Section 8)

1. Senior Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

2. Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

3. Junior Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

Commercial Lending

4. Senior Commercial Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

5. Commercial Loan Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Junior Commercial Loan Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

Consumer/Installment Lending

7. Consumer Loan Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Junior Consumer Loan Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

Mortgage/Real Estate Lending

9. Senior Mortgage Loan Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. Mortgage Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

11. Junior Mortgage Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

12. Mortgage Loan Underwriter

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

13. Mortgage Loan Processing Assistant

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

14. Staff Appraiser

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

15. Agricultural Loan Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

16. Loan Review Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

Lending Operations & Support

17. Credit Analyst

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

18. Credit Analyst II

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

19. Senior Credit Analyst

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

20. Senior Loan Clerk/Loan Processor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

21. Collections Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

22. Collections Representative

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

23. Chief Credit Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

24. Loan Operations Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

25. Loan Operations Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

26. Loan Workout Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

27. Loan Processor/Administrative Assistant/Clerk

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

28. Loan Portfolio Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

29. Bank Card Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

30. HMDA Analyst

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

31. HMDA Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>



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TRUST / INVESTMENT / PRIVATE BANKING (Section 9)

1. Brokerage Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

2. Trust Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

3. Investment Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

4. Licensed Investment Representative

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

5. Investment Assistant

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Trust Administrative Assistant

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Wealth Management Manager/Advisor

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>



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MARKETING (Section 10)

1. Marketing Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

2. Sales Representative/Team Member

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

3. Business Development Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

4. Marketing Specialist

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation



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INFORMATION SYSTEMS (Section 11)

1. Systems/Programming Manager

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

2. Chief Information Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

3. Information Security Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

4. Network Administrator I

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

5. Network Administrator II

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Systems Analyst

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Senior Systems Analyst

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Webmaster

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

9. Application Programmer/Analyst

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. PC Service and Support Administrator

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

11. ATM Coordinator

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

12. Information Technology (IT) Clerk/Administrative Assistant

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

13. Information Technology (IT) Clerk/Administrative Assistant-ATM/Debit Card

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

14. Information Technology Officer

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

15. Information Security Administrative Support

# of Employees Reported	
Average # Years of Banking Experience	
Average Annualized Pay Per Employee	
Average Other Compensation	



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HUMAN RESOURCES (Section 12)

1. Top Human Resources Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

2. Human Resources Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

3. Human Resources Generalist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

4. Human Resources Assistant

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

5. Compensation and Benefits Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Training Director/Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Training Specialist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>



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OFFICE & ADMINISTRATIVE SERVICES (Section 13)

1. Executive Administrative Assistant

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

2. Administrative Assistant

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

3. Receptionist

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

4. Courier/Messenger/Mail Room

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

5. Security Guard

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

6. Property Custodian/Facility Manager

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

7. Security Officer

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

8. Maintenance Worker (skilled)

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

9. Maintenance Worker (unskilled)

# of Employees Reported	<input type="text"/>
Average # Years of Banking Experience	<input type="text"/>
Average Annualized Pay Per Employee	<input type="text"/>
Average Other Compensation	<input type="text"/>

10. General Counsel

of Employees Reported

Average # Years of Banking Experience

Average Annualized Pay Per Employee

Average Other Compensation

11. Other



2025 KBA Personnel Survey - Part 2

COMMENTS AND SUGGESTIONS

Because it is important that the KBA salary survey meets your needs, we welcome your comments or suggestions about ways that it could be improved or expanded.

1. We would appreciate your opinions about this year's survey as well as any changes or additions you would like to see next year.

Please note that in order to keep the information confidential, your information cannot be carried forward from prior years.



2025 KBA Personnel Survey - Part 2

2025 KBA Survey - Part 2 Completed

*** 1. Completed by:**

**This survey has been brought to you by
the**



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Certified Public Accountants



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